



## **Efficiency and Performance Sub (Finance) Committee**

**Date:** MONDAY, 25 OCTOBER 2021  
**Time:** 11.00 am  
**Venue:** COMMITTEE ROOMS - WEST WING, GUILDHALL

**Members:** Deputy Jamie Ingham Clark (Chairman)  
Jeremy Mayhew (Deputy Chairman)  
Randall Anderson  
Deputy Roger Chadwick  
Henry Colthurst  
James de Sausmarez  
Alderman Professor Emma Edhem  
Deputy Clare James  
Paul Martinelli  
Deputy Philip Woodhouse

**Enquiries:** John Cater  
tel.no.: 020 7332 1407  
[john.cater@cityoflondon.gov.uk](mailto:john.cater@cityoflondon.gov.uk)

**Lunch will be available for Members (upon request) in the Guildhall Club**  
**Please note that this meeting will be live streamed to: <https://youtu.be/f4hkuofVIGs>**

**John Barradell**  
**Town Clerk and Chief Executive**

# **AGENDA**

## **Part 1 - Public Agenda**

1. **APOLOGIES**
2. **MEMBERS' DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA**
3. **MINUTES OF THE PREVIOUS MEETING**  
To agree the public minutes of the meeting held on 16<sup>th</sup> July 2021.  
**For Decision**  
(Pages 5 - 6)
4. **SECURING 'FLIGHTPATH' SAVINGS AND UNDERSTANDING SERVICE IMPACTS: 2021/22 PROGRESS**  
Report of the Chamberlain.  
**For Information**  
(Pages 7 - 22)
5. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE SUB-COMMITTEE**
6. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT**
7. **EXCLUSION OF THE PUBLIC**  
MOTION - That under Section 100(A) of the Local Government Act 1972, the public be excluded from the meeting for the following items on the grounds that they involve the likely disclosure of exempt information as defined in Part I of Schedule 12A of the Local Government Act.  
**For Decision**

## **Part 2 - Non-Public Agenda**

8. **NON-PUBLIC MINUTES OF THE PREVIOUS MEETING**  
To agree the non-public minutes of the meeting held on 16<sup>th</sup> July 2021.  
**For Decision**  
(Pages 23 - 28)

9. **DEEP DIVE - GUILDHALL SCHOOL OF MUSIC & DRAMA**  
Report of the Principal, Guildhall School of Music & Drama.

**For Information**  
(Pages 29 - 40)

10. **DEEP DIVE - INNOVATION & GROWTH**  
Report of the Director of Innovation & Growth.

**For Information**  
(Pages 41 - 62)

11. **NON-PUBLIC QUESTIONS ON MATTERS RELATING TO THE WORK OF THE COMMITTEE**

12. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT AND WHICH THE COMMITTEE AGREE SHOULD BE CONSIDERED WHILST THE PUBLIC ARE EXCLUDED**